



ESTIMATED SOURCES OF FINANCING

Year 2026	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/ Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Entrance/Exit Doors (B & C)									
	<b>Total General Government Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Fire Hall Project Complete	\$ 150,000						\$ 150,000		HAF Capital Allocation
	Replace Turnout Gear (4 sets)	\$ 9,000			\$ 9,000					Full cost \$18k, \$9k our half
	<b>Total Protective Services</b>	<b>\$ 159,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	
TS	Snowblower Attachment (for loader)	\$ 150,000			\$ 150,000					
	Air Compressor	\$ 25,000			\$ 25,000					Replace 1999 unit
	Sidewalk Replacement (annual 2 blocks)	\$ 60,000			\$ 60,000					
	Zero Turn Mower	\$ 12,000			\$ 12,000					
	Catch Basin Rehabilitation	\$ 45,000			\$ 45,000					Replace 2 annually
	Street Lights (McKenzie North)	\$ 40,000			\$ 40,000					
	<b>Total Transportation Services</b>	<b>\$ 332,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 332,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	SkyTrail Monitoring Equipment									
	Landfill Tipping Area Re-Design & Roadwork	\$ 90,000			\$ 90,000					
	Cemetery Power	\$ 50,000			\$ 50,000					Was previously power & irrigation, splitting into 2 yrs
	Cemetery Fencing	\$ 25,000			\$ 25,000					
	<b>Total Environmental Health Services</b>	<b>\$ 165,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 165,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD	Highway Accommodation (Phase 1)	\$ 450,000							\$ 450,000	CCBF
	Mann St Development (20 lots)	\$ 750,000							\$ 750,000	Funded by land sales
	<b>Total Planning &amp; Development Services</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	
RC	Civic Centre Air Conditioning/Kitchen Reno	\$ 200,000		\$ 80,000					\$ 120,000	Fund remainder through sponsorship
	Sportsgrounds & SkyTrail Irrigation	\$ 225,000		\$ 225,000						Municipal/Public Spaces Reserve
	RecPlex Parking Lot (Phase 2)	\$ 128,000			\$ 128,000					Phase 2 of 2
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 553,000</b>	<b>\$ -</b>	<b>\$ 305,000</b>	<b>\$ 128,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,000</b>	
UT	River Pump House Rehabilitation	\$ 2,000,000		\$ 195,000				\$ 537,750	\$ 1,267,250	Utility Reserve, ICIP grant & HAF Capital Allocation
	Stormwater Retention Pond	\$ 1,600,000	\$ 1,500,000							
	Hydrant Replacement	\$ 45,000			\$ 45,000					Replace 3 annually
	Sewer Mains/Water Mains Replacement (biennial)	\$ 1,000,000		\$ 860,000	\$ 140,000					Water Reserve
	Main Lift Station Rehab (Engineering & Design)	\$ 150,000							\$ 150,000	Contingent on grant funding
	East Lift Station Rehab (Prairie Ave)	\$ 55,000			\$ 55,000					
	Street Valve Replacement	\$ 36,000			\$ 36,000					Replace 3 annually
	WTP Security System	\$ 50,000			\$ 50,000					
	<b>Total Utility Services</b>	<b>\$ 4,936,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,055,000</b>	<b>\$ 326,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 537,750</b>	<b>\$ 1,417,250</b>	
	<b>2026 Total</b>	<b>\$ 7,345,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,360,000</b>	<b>\$ 960,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 687,750</b>	<b>\$ 2,737,250</b>	



ESTIMATED SOURCES OF FINANCING

Year 2027	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/ Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Reno (old Fire Hall - Phase 1)	\$ 350,000			\$ 350,000					
	<b>Total General Government Services</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Turnout Gear (4 sets)	\$ 9,000			\$ 9,000					Full cost \$18k, \$9k our half
	<b>Total Protective Services</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Sidewalk Replacement (annual 2 blocks)	\$ 60,000			\$ 60,000					
	Pavement Replacement (biennial)	\$ 1,000,000			\$ 1,000,000					
	One Tonne (replace unit #16 or #17)	\$ 120,000			\$ 120,000					
	Catch Basin Rehabilitation	\$ 45,000			\$ 45,000					Replace 2 annually
	<b>Total Transportation Services</b>	<b>\$ 1,180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	Cemetery Irrigation	\$ 100,000			\$ 100,000					
	Expansion of Landfill Cell (Phase 1)	\$ 1,250,000	\$ 625,000				\$ 312,500	\$ 312,500		Contingent on grant funding
	Second Columbarium	\$ 25,000			\$ 25,000					
	<b>Total Environmental Health Services</b>	<b>\$ 1,375,000</b>	<b>\$ 625,000</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ 312,500</b>	<b>\$ 312,500</b>	<b>\$ -</b>	
PD	Highway Accommodation (Phase 2)	\$ 450,000						\$ 450,000		CCBF
	<b>Total Planning &amp; Development Services</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	
RC	Civic Centre Parking Lot	\$ 150,000							\$ 150,000	
	Kinsmen Park Upgrades	\$ 150,000			\$ 50,000				\$ 100,000	Grants & Partnership funding
	Outdoor Storage	\$ 100,000			\$ 100,000					
	Curling Side Boilder System	\$ 30,000			\$ 30,000					Bowling & Archery Furnace
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 430,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	
UT	Lagoon Expansion Start (Phase 1)	\$ 2,500,000	\$ 833,333				\$ 833,333	\$ 833,334		Contingent on grant funding
	Hydrant Replacement	\$ 45,000			\$ 45,000					Replace 3 annually
	Main Lift Station Rehab/Force Main Project (Phase 1)	\$ 1,000,000	\$ 500,000					\$ 500,000		
	Street Valve Replacement	\$ 36,000			\$ 36,000					Replace 3 annually
	<b>Total Utility Services</b>	<b>\$ 3,581,000</b>	<b>\$ 1,333,333</b>	<b>\$ -</b>	<b>\$ 81,000</b>	<b>\$ -</b>	<b>\$ 833,333</b>	<b>\$ 1,333,334</b>	<b>\$ -</b>	
	<b>2027 Total</b>	<b>\$ 7,375,000</b>	<b>\$ 1,958,333</b>	<b>\$ -</b>	<b>\$ 1,925,000</b>	<b>\$ -</b>	<b>\$ 1,145,833</b>	<b>\$ 2,095,834</b>	<b>\$ 250,000</b>	



ESTIMATED SOURCES OF FINANCING

Year 2028	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/ Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Reno (old Fire Hall -Phase 2)	\$ 350,000			\$ 350,000					
	<b>Total General Government Services</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Pumper Truck (Town Share 50%)	\$ 400,000			\$ 400,000					Full cost \$800k, our half \$400k
	<b>Total Protective Services</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Sidewalk Replacement (annual 2 blocks)	\$ 65,000			\$ 65,000					
	Catch Basin Rehabilitation	\$ 50,000			\$ 50,000					Replace 2 annually
	<b>Total Transportation Services</b>	<b>\$ 115,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 115,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	Expansion of Landfill Cell (Phase 2)	\$ 1,250,000	\$ 625,000				\$ 312,500	\$ 312,500		Contingent on grant funding
	Landfill Utility Vehicle/Gator	\$ 50,000			\$ 50,000					
	<b>Total Environmental Health Services</b>	<b>\$ 1,300,000</b>	<b>\$ 625,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 312,500</b>	<b>\$ 312,500</b>	<b>\$ -</b>	
PD										
	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	Condenser Replacement (Skating Ice)	\$ 105,000			\$ 105,000					
	Ice Resurfacers	\$ 250,000			\$ 250,000					
	Sportsgrounds Roads	\$ 100,000			\$ 100,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 455,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 455,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Lagoon Expansion Start (Phase 2)	\$ 2,500,000	\$ 1,250,000					\$ 1,250,000		Contingent on grant funding
	Hydrant Replacement	\$ 50,000			\$ 50,000					Replace 3 annually
	Sewer/Water Mains Replacement (biennial)	\$ 1,000,000			\$ 1,000,000					
	Main Lift Station Rehab/Force Main Phase 2	\$ 8,000,000	\$ 4,000,000					\$ 4,000,000		Contingent on grant funding
	Half Tonne	\$ 70,000			\$ 70,000					
	Street Valve Replacement	\$ 36,000			\$ 36,000					Replace 3 annually
	<b>Total Utility Services</b>	<b>\$ 11,656,000</b>	<b>\$ 5,250,000</b>	<b>\$ -</b>	<b>\$ 1,156,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,250,000</b>	<b>\$ -</b>	
	<b>2028 Total</b>	<b>\$ 14,276,000</b>	<b>\$ 5,875,000</b>	<b>\$ -</b>	<b>\$ 2,526,000</b>	<b>\$ -</b>	<b>\$ 312,500</b>	<b>\$ 5,562,500</b>	<b>\$ -</b>	



ESTIMATED SOURCES OF FINANCING

Year 2029	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/ Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Upgrades (rental spaces)	\$ 25,000			\$ 25,000					
	<b>Total General Government Services</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 10,000			\$ 10,000					Full cost \$20k, our half \$10k
	<b>Total Protective Services</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Catch Basin Rehabilitation	\$ 50,000			\$ 50,000					Replace 2 annually
	Sidewalk Replacement (annual 2 blocks)	\$ 65,000			\$ 65,000					
	Pavement Replacement (biennial)	\$ 1,000,000			\$ 1,000,000					
	<b>Total Transportation Services</b>	<b>\$ 1,115,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,115,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	Landfill Road Buildup (Ordway from Sask Ave to Conquest Ave) Start	\$ 500,000	\$ 500,000		\$ -					
	<b>Total Environmental Health Services</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD	Connect Conquest Ave to Ordway Rd (Start)	\$ 500,000	\$ 500,000							
	<b>Total Planning &amp; Development Services</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	RecPlex Annual Upgrade	\$ 125,000			\$ 125,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Annual Hydrant Replacement (3)	\$ 50,000			\$ 50,000					
	Decommissioning Lift Station	\$ 1,300,000	\$ 650,000				\$ 650,000			
	Street Valve Replacement	\$ 40,000			\$ 40,000					Replace 3 annually
	<b>Total Utility Services</b>	<b>\$ 1,390,000</b>	<b>\$ 650,000</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 650,000</b>	<b>\$ -</b>	
	<b>2029 Total</b>	<b>\$ 3,665,000</b>	<b>\$ 1,650,000</b>	<b>\$ -</b>	<b>\$ 1,365,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 650,000</b>	<b>\$ -</b>	



ESTIMATED SOURCES OF FINANCING

Year 2030	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/ Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 25,000			\$ 25,000					
	<b>Total General Government Services</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Rural Pumper (Town Share 50%)	\$ 500,000			\$ 500,000					Full cost \$1M, our half \$500k
	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 10,000			\$ 10,000					Full cost \$20k, our half \$10k
	<b>Total Protective Services</b>	<b>\$ 510,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 510,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Catch Basin Rehabilitation	\$ 55,000			\$ 55,000					Replace 2 annually
	Sidewalk Replacement (annual 2 blocks)	\$ 65,000			\$ 65,000					
	Tractor	\$ 100,000			\$ 100,000					
	<b>Total Transportation Services</b>	<b>\$ 220,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 220,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	One Tonne	\$ 130,000			\$ 130,000					
	<b>Total Environmental Health Services</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD	Connect Conquest Ave to Ordway Rd (Complete)	\$ 500,000	\$ 500,000							
	<b>Total Planning &amp; Development Services</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	Half Tonne	\$ 70,000			\$ 70,000					
	Curling Compressor & Motor	\$ 200,000			\$ 200,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 270,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 270,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Sewer Mains/Water Mains Replacement (biennial)	\$ 1,000,000	\$ 1,000,000							
	Annual Hydrant Replacement (3)	\$ 55,000			\$ 55,000					
	Street Valve Replacement	\$ 40,000			\$ 40,000					Replace 3 annually
	<b>Total Utility Services</b>	<b>\$ 1,095,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 95,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2030 Total</b>	<b>\$ 2,750,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ 1,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



ESTIMATED SOURCES OF FINANCING

Year 2031	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/ Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 25,000			\$ 25,000					
	<b>Total General Government Services</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Jaws of Life (Town Share 50%)	\$ 30,000			\$ 30,000					Full cost \$60k, our half \$30
	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 11,000			\$ 11,000					Full cost \$22k, our half \$11k
	<b>Total Protective Services</b>	<b>\$ 41,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 41,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Catch Basin Rehabilitation	\$ 55,000			\$ 55,000					Replace 2 annually
	Sidewalk Replacement (annual 2 blocks)	\$ 70,000			\$ 70,000					
	Pavement Replacement (biennial)	\$ 1,000,000			\$ 1,000,000					
	<b>Total Transportation Services</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	Cemetery Project (TBD)	\$ 50,000			\$ 50,000					
	<b>Total Environmental Health Services</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD										
	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	RecPlex Annual Upgrade/Rehab	\$ 100,000			\$ 100,000					Project TBD
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Annual Hydrant Replacement (3)	\$ 55,000			\$ 55,000					
	Annual Sewer Mains/Water Mains	\$ 1,000,000	\$ 1,000,000							
	Half Tonne	\$ 75,000			\$ 75,000					
	Street Valve Replacement	\$ 44,000			\$ 44,000					Replace 3 annually
	<b>Total Utility Services</b>	<b>\$ 1,174,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 174,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2031 Total</b>	<b>\$ 1,515,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 515,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



ESTIMATED SOURCES OF FINANCING

Year 2032	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/ Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 25,000			\$ 25,000					
	<b>Total General Government Services</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Wildland Pumper	\$ 550,000			\$ 550,000					Full cost \$1.1M, our half \$550k
	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 12,500			\$ 12,500					Full cost \$25k, our half \$12.5k
	<b>Total Protective Services</b>	<b>\$ 562,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 562,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Town Shop Exterior Rehab	\$ 150,000			\$ 150,000					
	Sidewalk Replacement (annual 2 blocks)	\$ 70,000			\$ 70,000					
	Pavement Replacement (annual)	\$ 1,000,000	\$ 1,000,000							
	Mower	\$ 8,000			\$ 8,000					
	Catch Basin Rehabilitation	\$ 60,000			\$ 60,000					Replace 2 annually
	<b>Total Transportation Services</b>	<b>\$ 1,288,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 288,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	<b>Total Environmental Health Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	Chiller Replacement	\$ 100,000			\$ 100,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Sewer Mains/Water Mains Replacement (biennial)	\$ 1,000,000			\$ 1,000,000					
	Street Valve Replacement	\$ 44,000			\$ 44,000					Replace 3 annually
	Annual Hydrant Replacement (3)	\$ 60,000			\$ 60,000					
	<b>Total Utility Services</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2032 Total</b>	<b>\$ 2,035,500</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 1,035,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



ESTIMATED SOURCES OF FINANCING

Year 2033	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/ Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 25,000			\$ 25,000					
	<b>Total General Government Services</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 12,500			\$ 12,500					Full cost \$25k, our half \$12.5k
	<b>Total Protective Services</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Catch Basin Rehabilitation	\$ 60,000			\$ 60,000					Replace 2 annually
	Sidewalk Replacement (annual 2 blocks)	\$ 70,000			\$ 70,000					
	Pavement Replacement (biennial)	\$ 1,000,000			\$ 1,000,000					
	Street Sweeper	\$ 300,000			\$ 300,000					
	<b>Total Transportation Services</b>	<b>\$ 1,370,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,370,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH										
	<b>Total Environmental Health Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD										
	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	RecPlex Annual Upgrade/Rehab	\$ 130,000			\$ 130,000					Project TBD
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Hydrant Replacement	\$ 65,000			\$ 65,000					Replace 3 annually
	Street Valve Replacement	\$ 50,000			\$ 50,000					Replace 3 annually
	<b>Total Utility Services</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2033 Total</b>	<b>\$ 1,602,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,602,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



ESTIMATED SOURCES OF FINANCING

Year 2034	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/ Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 25,000			\$ 25,000					
	<b>Total General Government Services</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 12,500			\$ 12,500					Full cost \$25k, our half \$12.5k
	<b>Total Protective Services</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Catch Basin Rehabilitation	\$ 65,000			\$ 65,000					Replace 2 annually
	Sidewalk Replacement (annual 2 blocks)	\$ 75,000			\$ 75,000					
	<b>Total Transportation Services</b>	<b>\$ 140,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 140,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH										
	<b>Total Environmental Health Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD										
	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	RecPlex Annual Upgrade/Rehab	\$ 130,000			\$ 130,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Sewer Mains/Water Mains Replacement (biennial)	\$ 1,000,000			\$ 1,000,000					
	Hydrant Replacement	\$ 65,000			\$ 65,000					Replace 3 annually
	Street Valve Replacement	\$ 50,000			\$ 50,000					Replace 3 annually
	<b>Total Utility Services</b>	<b>\$ 115,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 115,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2034 Total</b>	<b>\$ 422,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 422,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



ESTIMATED SOURCES OF FINANCING

Year 2035	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/ Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 25,000			\$ 25,000					
	<b>Total General Government Services</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 12,500			\$ 12,500					Full cost \$25k, our half \$12.5k
	<b>Total Protective Services</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	Pavement Replacement (biennial)	\$ 1,000,000			\$ 1,000,000					
TS	Sidewalk Replacement (annual 2 blocks)	\$ 75,000			\$ 75,000					
	<b>Total Transportation Services</b>	<b>\$ 1,075,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,075,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH										
	<b>Total Environmental Health Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD										
	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	RecPlex Annual Upgrade/Rehab	\$ 130,000			\$ 130,000					Project TBD
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Street Valve Replacement	\$ 55,000			\$ 55,000					Replace 3 annually
	Hydrant Replacement	\$ 70,000			\$ 70,000					Replace 3 annually
	<b>Total Utility Services</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2035 Total</b>	<b>\$ 1,367,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,367,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	