Year		Description of Project	Estimated Project Costs	ESTIMATED SOURCES OF FINANCING							
				Long Term Borrowing	Fund from Reserve	Charges for Local Improvements	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources
2022	GG							-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total General Government	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PS	Upgrade Rescue Vehicle	250,000		117,000			66,500	-	-	-
		SCBA Personal Gear	8,000								
		Turnout Gear (4 Sets)	15,600								
									-	-	-
		Total Protective Services	**273,600**	**-**	**117,000**	**-**	**-**	**-**	**-**	**-**	**-**
	TS	Roads/Sidewalks/Storm Mains	500,000								
		Rough Cut Mower	60,000								
		Street Sweeper	225,000								
		Garden Track Mower	5,000								
		Stormwater Outfalls	1,300,000		-	-		-			835,965
		Half Tonne	45,000								
		Total Transportation Services	**2,135,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**835,965**
	EH	Landfill Decommissioning	1,000,000						-	-	-
		Tipping Area Reconfiguration	300,000								
		Cemetery Reconfiguration	150,000								
			-	-	-	-	-	-	-	-	-
		Total Environmental Health Services	**1,450,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PD	Complete Railyard Subdivision	3,500,000								
		Highway Commercial Subdivision/Mann Street Planning - Start	500,000								
			-	-	-	-	-	-	-	-	-
		Total Planning and Development	**4,000,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	RC	Ball Diamond Fencing	20,000								
		Kitchen Renovation Phase 2 (Flooring and Cabinets)	20,000								
		Co-op Community Outdoor Rink Drainage and Lighting	25,000				-				
		Sports Grounds Reconfiguration	2,000,000								
		Boiler Replacement at Jim Kook	135,000								
		Half Tonne	45,000								
		Total Recreation Services	**2,245,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	UT	Raw Water Intake Upgrades Start	2,500,000		-	-		-			-
		Sewer Mains/Water Mains Sask Ave and Mckenzie	3,500,000								
		Total Utilities	**6,000,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2022 Total			**16,103,600**	**-**	**117,000**	**-**	**-**	**-**	**-**	**-**	**835,965**

Year		Description of Project	Estimated Project Costs	ESTIMATED SOURCES OF FINANCING							
				Long Term Borrowing	Fund from Reserve	Charges for Local Improvements	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources
2023	GG		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total General Government	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PS	Command Vehicle Upgrade	40,000								-
		SCBA Replacement	20,000								
		Fire Hall Replacement Begin	600,000								
											-
		Total Protective Services	**660,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TS	Roads/Sidewalks/Storm Mains	500,000								
		Tractor									
		Total Transportation Services	**500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	EH										
		Total Environmental Health Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PD	Highway Commercial/Mann Street Subdivision Complete	3,000,000		-	-		-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Planning and Development	**3,000,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	RC	Jim Kook Lighting All but Skating Ice Surface	300,000								
		Ball Diamond Fencing	20,000								
		Skytrail Demolition or Repair Phase 1	2,000,000								
		1 Dressing Room Full Reconfiguration	45,000								
		Total Recreation Services	**2,365,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	UT	Raw Water Intake Upgrades Middle	2,500,000		-	-		-			-
		Treated Water Pumping Station and Reservoir	1,250,000								
		Total Utilities	**3,750,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2023 Total			**10,275,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Year		Description of Project	Estimated Project Costs	ESTIMATED SOURCES OF FINANCING							
				Long Term Borrowing	Fund from Reserve	Charges for Local Improvements	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources
2024	GG	Town Hall Complex Lighting	150,000	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total General Government	**150,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PS	Fire Hall Replacement Finish	900,000								
			-	-	-	-	-	-	-	-	-
		Total Protective Services	**900,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TS	Roads/Sidewalks/Storm Mains	500,000								
		Loader									
		Tandem 3 Tonne									
		Total Transportation Services	**500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	EH	Closure of Cell/Development of New Cell	2,500,000								-
			-	-	-	-	-	-	-	-	-
		Total Environmental Health Services	**2,500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PD			-	-	-		-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Planning and Development	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	RC	Skytrail Demolition or Repair	2,500,000								
		1 Dressing Room Full Reconfiguration	45,000								
			-	-	-	-	-	-	-	-	-
		Total Recreation Services	**2,545,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	UT	Raw Water Intake Upgrade Complete	2,500,000								-
		Sewer Mains/Water Mains	250,000								
		Total Utilities	**2,750,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2024 Total			**9,345,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Year		Description of Project	Estimated Project Costs	ESTIMATED SOURCES OF FINANCING							
				Long Term Borrowing	Fund from Reserve	Charges for Local Improvements	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources
2025	GG		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total General Government	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PS	Replacement Pumper	500,000	-	-	-		-	-	-	-
		Fund SCBA Reserve	5,000	-	-	-	-	-	-	-	-
		Turnout Gear (4 Sets)	18,000	-	-	-	-	-	-	-	-
		Total Protective Services	**523,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TS	Roads/Sidewalks/Storm Mains	500,000	-	-	-		-	-	-	-
		Backhoe									500,000
			-	-	-	-	-	-	-	-	-
		Total Transportation Services	**500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**500,000**
	EH		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Environmental Health Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PD	College South Development	3,000,000	-	-	-		-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Planning and Development	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	RC			-	-	-	-	-	-	-	-
		1 Dressing Room Full Reconfiguration	45,000								
			-	-	-	-	-	-	-	-	-
		Total Recreation Services	**45,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	UT	Sewer Mains/Water Mains	250,000		-	-		-			-
		Lagoon							-	-	-
			-	-	-	-	-	-	-	-	-
		Total Utilities	**3,840,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**500,000**
2025 Total			**4,908,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,000,000**

Year		Description of Project	Estimated Project Costs	ESTIMATED SOURCES OF FINANCING							
				Long Term Borrowing	Fund from Reserve	Charges for Local Improvements	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources
2026	GG		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total General Government	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PS	Fund SCBA Reserve	5,000	-	-	-	-	-	-	-	-
		Turnout Gear (4 Sets)	18,000								
			-	-	-	-	-	-	-	-	-
		Total Protective Services	**23,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TS	Roads/Sidewalks/Storm Mains	500,000	-	-	-		-	-	-	-
		Grader	-	-	-	-	-	-	-	-	-
		1 Tonne Truck									
		Total Transportation Services	**500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	EH		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Environmental Health Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PD			-	-	-		-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Planning and Development	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	RC										
		1 Dressing Room Full Reconfiguration	45,000								
			-	-	-	-	-	-	-	-	-
		Total Recreation Services	**45,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	UT	Sewer Mains/Water Mains	250,000		-	-					-
		Main Lift Station Upgrades									
			-	-	-	-	-	-	-	-	-
		Total Utilities	**250,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2026 Total			**818,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Year		Description of Project	Estimated Project Costs	ESTIMATED SOURCES OF FINANCING							
				Long Term Borrowing	Fund from Reserve	Charges for Local Improvements	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources
2027	GG		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total General Government	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PS	Tanker	250,000	-	-	-	-	-	-	-	-
		Fund SCBA Reserve	5,000								
		Turnout Gear (4 Sets)	18,000								
			-	-	-	-	-	-	-	-	-
		Total Protective Services	**273,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TS	Roads/Sidewalks/Storm Mains	500,000	-	-	-		-	-	-	-
		Half Tonne	-	-	-	-	-	-	-	-	-
		Total Transportation Services	**500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	EH		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Environmental Health Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PD			-	-	-		-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Planning and Development	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	RC						-				
		1 Dressing Room Full Reconfiguration	45,000								
			-	-	-	-	-	-	-	-	-
		Total Recreation Services	**45,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	UT	Sewer Mains/Water Mains	250,000		-	-					-
			-	-	-	-	-	-	-	-	-
		Total Utilities	**250,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2027 Total			**1,068,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Year		Description of Project	Estimated Project Costs	ESTIMATED SOURCES OF FINANCING							
				Long Term Borrowing	Fund from Reserve	Charges for Local Improvements	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources
2028	GG		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total General Government	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PS	SCBA Replacement	20,000	-	-	-	-	-	-	-	-
		Turnout Gear (4 Sets)	18,000	-	-	-	-	-	-	-	-
		Total Protective Services	**38,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TS	Roads/Sidewalks/Storm Mains	500,000	-	-	-		-	-	-	-
		Replace Skidsteer	-	-	-	-	-	-	-	-	-
		Total Transportation Services	**500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	EH		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Environmental Health Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PD			-	-	-		-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Planning and Development	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	RC						-				
			-	-	-	-	-	-	-	-	-
		Total Recreation Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	UT	Sewer Mains/Water Mains	250,000		-	-					-
			-	-	-	-	-	-	-	-	-
		Total Utilities	**250,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2028 Total			**788,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Year		Description of Project	Estimated Project Costs	ESTIMATED SOURCES OF FINANCING							
				Long Term Borrowing	Fund from Reserve	Charges for Local Improvements	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources
2029	GG		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total General Government	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PS	Fund SCBA Reserve	5,000	-	-	-	-	-	-	-	-
		Turnout Gear (4 Sets)	18,000	-	-	-	-	-	-	-	-
		Total Protective Services	**23,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TS	Roads/Sidewalks/Storm Mains	500,000	-	-	-		-	-	-	-
		Genie Lift	-	-	-	-	-	-	-	-	-
		Total Transportation Services	**500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	EH		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Environmental Health Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PD			-	-	-		-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Planning and Development	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	RC						-				
			-	-	-	-	-	-	-	-	-
		Total Recreation Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	UT	Sewer Mains/Water Mains	250,000		-	-					-
			-	-	-	-	-	-	-	-	-
		Total Utilities	**250,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2029 Total			**773,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Year		Description of Project	Estimated Project Costs	ESTIMATED SOURCES OF FINANCING							
				Long Term Borrowing	Fund from Reserve	Charges for Local Improvements	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources
2030	GG		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total General Government	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PS	Replace Wildland Pumper	200,000	-	-	-	-	-	-	-	-
		Fund SCBA Reserve	5,000	-	-	-	-	-	-	-	-
		Turnout Gear (4 Sets)	20,000								
		Total Protective Services	**225,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TS	Roads/Sidewalks/Storm Mains	500,000	-	-	-		-	-	-	-
		Tractor	-	-	-	-	-	-	-	-	-
		Total Transportation Services	**500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	EH		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Environmental Health Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PD			-	-	-		-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Planning and Development	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	RC						-				
			-	-	-	-	-	-	-	-	-
		Total Recreation Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	UT	Sewer Mains/Water Mains	250,000		-	-					-
			-	-	-	-	-	-	-	-	-
		Total Utilities	**250,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2030 Total			**975,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Year		Description of Project	Estimated Project Costs	ESTIMATED SOURCES OF FINANCING							
				Long Term Borrowing	Fund from Reserve	Charges for Local Improvements	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources
2031	GG		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total General Government	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PS	Replace Jaws of Life	60,000	-	-	-	-	-	-	-	-
		Fund SCBA Reserve	5,000								
		Turnout Gear (4 Sets)	20,000								
			-	-	-	-	-	-	-	-	-
		Total Protective Services	**85,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TS	Roads/Sidewalks/Storm Mains	500,000	-	-	-		-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Transportation Services	**500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	EH		-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Environmental Health Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	PD			-	-	-		-	-	-	-
			-	-	-	-	-	-	-	-	-
		Total Planning and Development	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	RC						-				
			-	-	-	-	-	-	-	-	-
		Total Recreation Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	UT	Sewer Mains/Water Mains	250,000		-	-					-
			-	-	-	-	-	-	-	-	-
		Total Utilities	**250,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2031 Total			**835,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**