



ESTIMATED SOURCES OF FINANCING

Year 2025	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Entrance/Exit Doors (B & Back)	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	Will still look for accessibility grant
	THC Roof Rehabilitation	\$ 20,500			\$ 20,500					
	<b>Total General Government Services</b>	<b>\$ 40,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Fire Hall Project Begin (Town Share 50%)	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000	Fundraising/Pledges
	Turnout Gear (Town Share 50%)	\$ 9,000			\$ 9,000					May be grant funding available for this as well
	<b>Total Protective Services</b>	<b>\$ 1,609,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,600,000</b>	
TS	Sidewalk Replacement (annual 2 blocks)	\$ 50,000	\$ -		\$ 50,000					
	Pavement Replacement (annual-200 Block of Hearn St)	\$ 300,000	\$ -		\$ 300,000					
	Tollefson Dr & Christie St Intersection Development	\$ 50,000	\$ -		\$ 50,000					
	Franklin St from Sask Ave to Railway Ave Storm Sewer Replacement	\$ 250,000	\$ -		\$ -				\$ 250,000	Waiting on results of camera
	<b>Total Transportation Services</b>	<b>\$ 650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	
EH	Landfill Cell Expansion (Engineering)	\$ 45,000			\$ 45,000					
	Cemetery Reconfiguration	\$ 50,000	\$ -		\$ 50,000					Continued from 2024
	<b>Total Environmental Health Services</b>	<b>\$ 95,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 95,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD	Sask Road Rebuild (Phase 1)	\$ 440,000	\$ -		\$ 100,000				\$ 340,000	Our share 100k
	<b>Total Planning &amp; Development Services</b>	<b>\$ 440,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 340,000</b>	
RC	Half Tonne	\$ 34,000	\$ -	\$ 9,000	\$ 25,000					Was estimated at 50k - updated to actual
	RecPlex Facility Sound System(s)	\$ 36,000			\$ 36,000					
	RecPlex Parking Lot Rehab (Phase 1)	\$ 100,000			\$ 100,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 170,000</b>	<b>\$ -</b>	<b>\$ 9,000</b>	<b>\$ 161,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Lagoon Upgrade Engineering & Design	\$ 110,000	\$ -		\$ -				\$ 110,000	Utilize HAF Funding for Capital
	Mann St Stormwater Accomodation	\$ 1,600,000	\$ 1,000,000		\$ -			\$ 600,000		CCBF Funding - new IPP
	Annual Hydrant Replacement (3)	\$ 45,000	\$ -		\$ 45,000					
	Raw Water Intake (completion)	\$ 1,561,000	\$ 468,300		\$ -			\$ 546,350	\$ 546,350	Our portion already borrowed
	Annual Sewer Mains/Water Mains	\$ 250,000	\$ -	\$ 200,000	\$ 50,000					200 Block of Hearn St
	East Lift Station Rehab (Prairie Ave)	\$ 35,000	\$ -		\$ -				\$ 35,000	Utilize HAF Funding for Capital
	<b>Total Utility Services</b>	<b>\$ 3,601,000</b>	<b>\$ 1,468,300</b>	<b>\$ 200,000</b>	<b>\$ 95,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,146,350</b>	<b>\$ 691,350</b>	
	<b>2025 Total</b>	<b>\$ 6,605,500</b>	<b>\$ 1,468,300</b>	<b>\$ 209,000</b>	<b>\$ 900,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,146,350</b>	<b>\$ 2,881,350</b>	



ESTIMATED SOURCES OF FINANCING

Year 2026	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Entrance/Exit Doors (C - West)	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	
	<b>Total General Government Services</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Fire Hall Project Complete	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	Fundraising
	Replace Pumper (Town Share 50%)	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 9,000	\$ -	\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	<b>Total Protective Services</b>	<b>\$ 459,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 259,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	
TS	3 Tonne Gravel Truck	\$ 175,000			\$ 175,000					
	Snowblower Attachment (for loader)	\$ 75,000			\$ 75,000					
	Air Compressor	\$ 15,000			\$ 15,000					Replace 1999 unit
	Sidewalk Replacement (annual 2 blocks)	\$ 50,000			\$ 50,000					
	Pavement Replacement (annual)	\$ 300,000			\$ 300,000					
	<b>Total Transportation Services</b>	<b>\$ 440,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 440,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	SkyTrail/BOB Monitoring Equipment	\$ 45,000	\$ -		\$ 45,000					
EH	Landfill Tipping Area Re-Design	\$ 50,000			\$ 50,000					
	Landfill Road Buildup (Ordway from Sask Ave to Conquest Ave) Start	\$ 500,000	\$ 500,000		\$ -					
	Cemetery Reconfiguration	\$ 75,000	\$ -		\$ 75,000					Phase 2 - Including Irrigation
	<b>Total Environmental Health Services</b>	<b>\$ 595,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 95,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD	Sask Road Rebuild/Cap Complete (Phase 2)	\$ 500,000	\$ 500,000		\$ -					Paving
	Highway Accommodation	\$ 900,000	\$ 900,000		\$ -					
	Mann St Development (20 lots)	\$ 500,000			\$ -					
	<b>Total Planning &amp; Development Services</b>	<b>\$ 1,900,000</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	RecPlex Expansion (start)	\$ 100,000			\$ 100,000					
	Skid Steer & Snow Bucket	\$ 75,000			\$ 75,000					
	RexPlex Annual Upgrade/Rehab (Ice Plant)	\$ 100,000	\$ -		\$ 100,000					
	RexPlex Parking Lot Rehab (Phase 2)	\$ 200,000			\$ 200,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 475,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 475,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Lagoon Expansion Start (Phase 1)	\$ 5,000,000	\$ 2,500,000		\$ -			\$ 2,500,000		
	Annual Hydrant Replacement (3)	\$ 30,000			\$ 30,000					
	Annual Sewer Mains/Water Mains	\$ 250,000			\$ 250,000					
	Main Lift Station Rehab (Engineering & Design)	\$ 150,000			\$ -					
	<b>Total Utility Services</b>	<b>\$ 5,430,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ 280,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	
	<b>2026 Total</b>	<b>\$ 9,309,000</b>	<b>\$ 4,400,000</b>	<b>\$ -</b>	<b>\$ 1,559,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ 200,000</b>	



ESTIMATED SOURCES OF FINANCING

Year 2027	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Reno (old Fire Hall area)	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	
	Computer Replacement (2 workstations)	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	
	<b>Total General Government Services</b>	<b>\$ 205,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 205,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 9,000	\$ -	\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	<b>Total Protective Services</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Sidewalk Replacement (annual 2 blocks)	\$ 50,000			\$ 50,000					
	Pavement Replacement (annual)	\$ 300,000			\$ 300,000					
	One Tonne (replace unit #16 or #17)	\$ 120,000			\$ 120,000				\$ -	
	<b>Total Transportation Services</b>	<b>\$ 470,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 470,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	Expansion of Landfill Cell	\$ 2,500,000	\$ 1,250,000	\$ -	\$ -	\$ -	\$ 625,000	\$ 625,000		
	Landfill Road Buildup (Ordway from Sask Ave to Conquest Ave) Complete	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -		
	Compactor	\$ 750,000	\$ 375,000	\$ -	\$ -	\$ -	\$ 187,500	\$ 187,500		
	<b>Total Environmental Health Services</b>	<b>\$ 3,750,000</b>	<b>\$ 2,125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 812,500</b>	<b>\$ 812,500</b>	<b>\$ -</b>	
PD	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	Play Park Equipment Upgrades	\$ 250,000			\$ 250,000					
	Condenser Replacement (Skating Ice)	\$ 85,000	\$ -	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ -	
	Outdoor Rink Lighting	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	
	RexPlex Annual Upgrade/Rehab	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Lagoon Expansion Complete (Phase 2)	\$ 5,000,000	\$ 2,500,000		\$ -			\$ 2,500,000		
	Annual Hydrant Replacement (3)	\$ 30,000			\$ 30,000					
	Annual Sewer Mains/Water Mains	\$ 250,000			\$ 250,000					
	Main Lift Rehab/Force Main Project (Phase 1)	\$ 1,000,000	\$ 500,000		\$ -			\$ 500,000		
	<b>Total Utility Services</b>	<b>\$ 6,280,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ 280,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	
	<b>2027 Total</b>	<b>\$ 10,849,000</b>	<b>\$ 5,125,000</b>	<b>\$ -</b>	<b>\$ 1,099,000</b>	<b>\$ -</b>	<b>\$ 812,500</b>	<b>\$ 3,812,500</b>	<b>\$ -</b>	



ESTIMATED SOURCES OF FINANCING

Year 2028	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	Computer Replacement (2 workstations)	\$ 5,000			\$ 5,000					
	THC Entry Rehab (Entries A & B)	\$ 15,000			\$ 15,000					
	<b>Total General Government Services</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	SCBA Replacement (Town share 50%)	\$ 20,000			\$ 20,000					Est Project Cost is our share
	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	Pumper Truck (Town Share 50%)	\$ 250,000			\$ 250,000					Est Project Cost is our share
	<b>Total Protective Services</b>	<b>\$ 290,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 290,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Sidewalk Replacement (annual 2 blocks)	\$ 50,000			\$ 50,000					
	Pavement Replacement (annual)	\$ 300,000			\$ 300,000					
	Half Tonne	\$ 70,000			\$ 70,000					
	<b>Total Transportation Services</b>	<b>\$ 420,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 420,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	Landfill Utility Vehicle/Gator	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	
	<b>Total Environmental Health Services</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD	Fraser Ave Development (20 lots)	TBD								
	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	Ice Resurfacers	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	
	RexPlex Annual Upgrade/Rehab	\$ 100,000	\$ -		\$ 100,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Annual Hydrant Replacement (3)	\$ 30,000			\$ 30,000					
	Annual Sewer Mains/Water Mains	\$ 250,000			\$ 250,000					
	Main Lift Station Rehab/Force Main Phase 2	\$ 8,000,000	\$ 4,000,000					\$ 4,000,000		
	<b>Total Utility Services</b>	<b>\$ 8,280,000</b>	<b>\$ 4,000,000</b>	<b>\$ -</b>	<b>\$ 280,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,000,000</b>	<b>\$ -</b>	
	<b>2028 Total</b>	<b>\$ 9,410,000</b>	<b>\$ 4,000,000</b>	<b>\$ -</b>	<b>\$ 1,410,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,000,000</b>	<b>\$ -</b>	



ESTIMATED SOURCES OF FINANCING

Year 2029	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	Computer Replacement (1 workstations)	\$ 2,500			\$ 2,500					
	THC Entry Rehab (Entry C)	\$ 7,500			\$ 7,500					
	<b>Total General Government Services</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	<b>Total Protective Services</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Sidewalk Replacement (annual 2 blocks)	\$ 50,000			\$ 50,000					
	Pavement Replacement (annual)	\$ 350,000			\$ 350,000					
	<b>Total Transportation Services</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	Chipper/Shredder	\$ 550,000	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	
	Loader Grapple Bucket (to feed shredder)	\$ 40,000			\$ 40,000					
	<b>Total Environmental Health Services</b>	<b>\$ 590,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 590,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD	Connect Conquest Ave to Ordway Rd (Start)	\$ 500,000	\$ 500,000							
	<b>Total Planning &amp; Development Services</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	Ice Resurfacer/Compressor Room Reno	\$ 50,000			\$ 50,000	\$ -	\$ -	\$ -	\$ -	
	Sportsgrounds Reconfiguration	\$ 50,000	\$ -		\$ 50,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Annual Hydrant Replacement (3)	\$ 30,000			\$ 30,000					
	Annual Sewer Mains/Water Mains	\$ 250,000			\$ 250,000					
	Decommissioning Lift Station	\$ 1,300,000	\$ 650,000					\$ 650,000		
	<b>Total Utility Services</b>	<b>\$ 1,580,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 280,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2029 Total</b>	<b>\$ 3,200,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



**ESTIMATED SOURCES OF FINANCING**

Year 2030	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 15,000			\$ 15,000					
	<b>Total General Government Services</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Wildland Pumper (Town Share 50%)	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	<b>Total Protective Services</b>	<b>\$ 220,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 220,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Sidewalk Replacement (annual 2 blocks)	\$ 50,000			\$ 50,000					
	Pavement Replacement (annual)	\$ 350,000			\$ 350,000					
	Tractor	\$ 65,000			\$ 65,000					
	<b>Total Transportation Services</b>	<b>\$ 465,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 465,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	One Tonne	\$ 130,000			\$ 130,000					
	<b>Total Environmental Health Services</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD	Connect Conquest Ave to Ordway Rd (Complete)	\$ 500,000	\$ 500,000							
	<b>Total Planning &amp; Development Services</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	Half Tonne	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	
	Sportsgrounds Reconfiguration (Phase 1)	\$ 1,000,000			\$ 1,000,000					
	Geotextile Liner for Parking Lot	TBD								
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 1,070,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,070,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Annual Hydrant Replacement (3)	\$ 50,000			\$ 50,000					
	Annual Sewer Mains/Water Mains	\$ 500,000			\$ 500,000					
	<b>Total Utility Services</b>	<b>\$ 550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2030 Total</b>	<b>\$ 2,950,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 2,450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	





**ESTIMATED SOURCES OF FINANCING**

Year 2031	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 15,000			\$ 15,000					
	<b>Total General Government Services</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Jaws of Life (Town Share 50%)	\$ 60,000	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	<b>Total Protective Services</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Sidewalk Replacement (annual 2 blocks)	\$ 50,000			\$ 50,000					
	Pavement Replacement (annual)	\$ 400,000			\$ 400,000					
	<b>Total Transportation Services</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	<b>Total Environmental Health Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	Sportsgrounds Reconfiguration (Phase 2)	\$ 1,000,000			\$ 1,000,000					
	RexPlex Annual Upgrade/Rehab	\$ 100,000	\$ -		\$ 100,000					
	Reclaimed Asphalt for Parking Lot	TBD								
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 1,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Annual Hydrant Replacement (3)	\$ 50,000			\$ 50,000					
	Annual Sewer Mains/Water Mains	\$ 500,000			\$ 500,000					
	Half Tonne	\$ 70,000			\$ 70,000					
	<b>Total Utility Services</b>	<b>\$ 620,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 620,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2031 Total</b>	<b>\$ 2,265,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,265,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



**ESTIMATED SOURCES OF FINANCING**

Year 2032	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 15,000			\$ 15,000					
	<b>Total General Government Services</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	<b>Total Protective Services</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Half Tonne	\$ 75,000			\$ 75,000					
	Sidewalk Replacement (annual 2 blocks)	\$ 50,000			\$ 50,000					
	Pavement Replacement (annual)	\$ 400,000			\$ 400,000					
	Mower	\$ 8,000			\$ 8,000					
	<b>Total Transportation Services</b>	<b>\$ 533,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 533,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH	Half Tonne	\$ 75,000			\$ 75,000					
	<b>Total Environmental Health Services</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD										
	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	Chiller Replacement	\$ 100,000			\$ 100,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Annual Hydrant Replacement (3)	\$ 50,000			\$ 50,000					
	Annual Sewer Mains/Water Mains	\$ 500,000			\$ 500,000					
	Lagoon Dredging	\$ 95,000			\$ 95,000					
	<b>Total Utility Services</b>	<b>\$ 645,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 645,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2032 Total</b>	<b>\$ 1,388,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,388,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	





ESTIMATED SOURCES OF FINANCING

Year 2033	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 15,000			\$ 15,000					
	<b>Total General Government Services</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	<b>Total Protective Services</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Sidewalk Replacement (annual 2 blocks)	\$ 50,000			\$ 50,000					
	Street Sweeper	\$ 300,000			\$ 300,000					
	Pavement Replacement (annual)	\$ 450,000			\$ 450,000					
	<b>Total Transportation Services</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH										
	<b>Total Environmental Health Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD										
	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	RexPlex Annual Upgrade/Rehab	\$ 100,000	\$ -		\$ 100,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Annual Hydrant Replacement (3)	\$ 50,000			\$ 50,000					
	Annual Sewer Mains/Water Mains	\$ 250,000			\$ 250,000					
	<b>Total Utility Services</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2033 Total</b>	<b>\$ 1,235,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,235,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



ESTIMATED SOURCES OF FINANCING

Year 2034	Description of Project	Estimated Project Costs	Long Term Borrowing	Fund from Reserve	Current Operations/Offset Depreciation	Other Municipal Sources	Provincial Assistance	Federal Assistance	Other Sources	Notes
GG	THC Building Annual Capital	\$ 15,000			\$ 15,000					
	<b>Total General Government Services</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PS	Replace Turnout Gear (4 sets) (Town Share 50%)	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	Est Project Cost is our share
	<b>Total Protective Services</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TS	Sidewalk Replacement (annual 2 blocks)	\$ 50,000			\$ 50,000					
	Grader	\$ 420,000			\$ 420,000					
	Pavement Replacement (annual)	\$ 450,000			\$ 450,000					
	<b>Total Transportation Services</b>	<b>\$ 920,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 920,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
EH										
	<b>Total Environmental Health Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
PD										
	<b>Total Planning &amp; Development Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
RC	RexPlex Annual Upgrade/Rehab	\$ 100,000	\$ -		\$ 100,000					
	<b>Total Recreation &amp; Culture Services</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
UT	Annual Hydrant Replacement (3)	\$ 50,000			\$ 50,000					
	Annual Sewer Mains/Water Mains	\$ 250,000			\$ 250,000					
	<b>Total Utility Services</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>2034 Total</b>	<b>\$ 1,355,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,355,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	